

Corporate Governance Statement

Current as at 31 August 2021

The Board of Harmony Corp Limited (the **Company**) recognises the importance of corporate governance in achieving the objectives of the Company and discharging its responsibilities to all stakeholders of the Company. The governance framework summarised below has been approved by the Board of the Company, and was designed to ensure that the Company is effectively managed, the statutory obligations are met, and a culture of corporate integrity is reinforced.

Due consideration has been given to the 4th Edition of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (the **ASX Recommendations**) and any departure from the ASX Recommendations is noted below.

The ASX Recommendations are not prescriptive, but guidelines against which entities have to report on an "if not, why not" basis. Under the ASX Listing Rules, the Company must prepare a corporate governance statement that discloses the extent to which it has followed the ASX Recommendations during each reporting period. Where the Company does not follow a recommendation in the ASX Recommendations for any part of the reporting period, it must identify that recommendation and the period during which it was not followed and give reasons for not following it. The Company must also explain what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

The Company intends to comply with all of the ASX Recommendations for each reporting period (from 1 July of the calendar year to 30 June of the following calendar year), and currently does not anticipate that it will depart from the ASX Recommendations. However, it may do so in the future if it considers that such a departure would be reasonable or appropriate.

Principles of the ASX Recommendations

Principle	Comments
Principle 1: Lay solid foundations for management and oversight	
ASX Recommendation 1.1 – A listed entity should have and disclose a board charter setting out: a) the respective roles and responsibilities of its board and management; and b) those matters expressly reserved to the board and those delegated to management.	<p>The Board is committed to effectively representing and promoting the Company and providing long-term value to all Shareholders.</p> <p>The Board is accountable to Shareholders for the management of the Company's business and affairs and as such is responsible for the overall strategy, governance and performance of the Company.</p> <p>To clarify the roles and responsibilities of Directors and management, and to assist the Board in discharging its responsibilities, the Company has established a governance framework which sets out the functions reserved to the Board and provides for the delegation of functions to Board Committees and management.</p> <p>The Board Charter sets out the Board's responsibilities which include monitoring operational performance and management of the Company and determining policy and processes to ensure the integrity of risk management and internal controls. The Board Charter is available to view at www.harmony.com.au/investor.</p> <p>Those executives and senior managers that have responsibility for the business activities of the Company have delegated authority to make decisions in respect of the day to day management of the Company and its assets, including appointment of advisors, and approvals of business plans, budgets, capital expenditure and hedging.</p>

ASX Recommendation 1.2 – A listed entity should:

- a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and
- b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.

Such checks as the Board considers appropriate in the circumstances are made before appointing a person as a Director. When a candidate's nomination for election is being put forward for approval by Shareholders at an annual general meeting, all material information in the Board's possession that the Board considers relevant to the candidate's election as a Director will be provided to Shareholders in the relevant notice of meeting.

When considering the appointment of a new Director, the Nomination and Remuneration Committee may engage the services of an external executive search firm to identify suitable candidates for consideration and to carry out appropriate reference and background checks.

Principle**Comments**

ASX Recommendation 1.3 – A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.

The Company has a written agreement with each Director setting out the terms of their appointment. The letter documents, among other matters:

- the roles and responsibilities of the Board and each of its committees;
- expectations of the time commitment to be made by Directors in serving on the Board and its committees, and of their participation in an annual review of the Board, its committees and individual Directors;
- requirements with respect to the disclosure of Directors' interests;
- the confidentiality of all non-public information obtained during the Director's appointment;
- the fees payable to the Directors; and
- other key policies that Directors are required to comply with, such as the Trading Policy.

The CEO and each of the executives who report to him have service contracts setting out their responsibilities, conditions of service and termination entitlements.

ASX Recommendation 1.4 – The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.

N/A (there is no formal company secretary because the Company is a foreign registered company).

Principle

Comments

ASX Recommendation 1.5 – A listed entity should:

- a) have and disclose a diversity policy;
- b) through its board or committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and
- c) disclose in relation to each reporting period:
 1. the measurable objectives set for that period to achieve gender diversity;
 2. the entity's progress towards achieving those objectives; and
 3. either:
 - A. the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or
 - B. if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.

The Company has a Diversity Policy which has been implemented to comply with the ASX Recommendations. A copy of the Diversity Policy is available at www.harmony.com.au/investor.

The Board maintains that all appointments should be based on merit as well as complementing the skills, knowledge and experience of the Board or senior management team as a whole.

The Board believes that the promotion of diversity on the Board, in senior management and within all levels of the Company:

- broadens the pool for recruitment of high-quality Directors and employees;
- is likely to support employee retention;
- through the inclusion of a variety of skill-sets, is likely to encourage greater innovation and improve the quality of decision making, productivity and teamwork;
- enhances customer service and market reputation through a workforce that respects and reflects the diversity of its members; and
- is in line with best practice corporate governance responsibilities.

However, given the size of the Board and management team, it is not practicable at this stage to set any measurable diversity objectives. The Board will review this regularly and will implement measurable diversity objectives as and when appropriate.

As at the end of the reporting period to 30 June 2021, the Company had 4 men and 1 woman on the Board, 7 men and 1 woman in senior executive positions (being the CEO, and those positions reporting directly to the CEO), and otherwise 43 men and 28 women across the rest of the workforce.

ASX Recommendation 1.6 – A listed entity should:

- a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and
- b) disclose, for each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process during or in respect of that period.

The Board and individual Directors have their overall performance reviewed annually in order to identify areas for improvement in the discharge of individual Directors' and the Board's functions on an annual basis. Each of the Board's committees reviews their performance annually or whenever there are major changes to the committee structure.

This review is undertaken by the Chair and, if so determined by the Board, an independent service provider. The performance review of the Chair is carried out by the lead independent Director.

A performance evaluation was undertaken during the reporting period to 30 June 2021, in respect of that reporting period, and in accordance with the above process.

Principle	Comments
<p>ASX Recommendation 1.7 – A listed entity should:</p> <ul style="list-style-type: none"> a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 	<p>The Board regularly monitors the performance of senior executives and the implementation of strategy against measurable and qualitative indicators. The performance of the CEO is evaluated and assessed by the Board each year.</p> <p>The CEO conducts performance reviews of senior executives (key management personnel) by comparing performance against agreed measures, examining the effectiveness and quality of performance of the individual, both as a divisional leader and in their individual capacity, and assessing whether various expectations of stakeholders have been met.</p> <p>A performance evaluation was undertaken during the reporting period to 30 June 2021, in respect of that reporting period, and in accordance with the above process.</p>

Principle 2: structure the board to add value

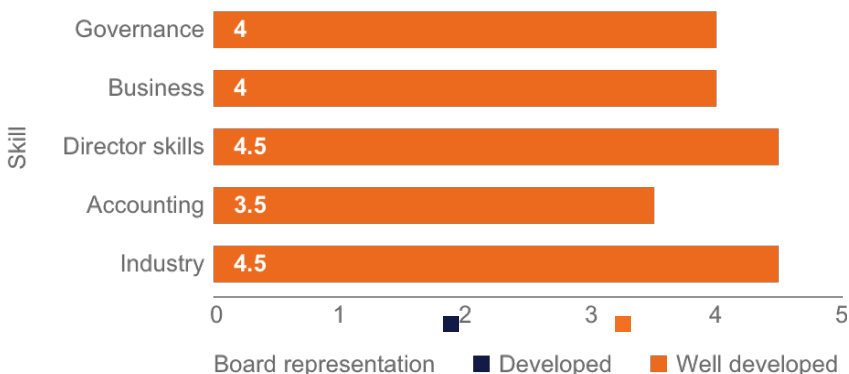
<p>ASX Recommendation 2.1 – The board of a listed entity should:</p> <ul style="list-style-type: none"> a) Have a nomination committee which: <ul style="list-style-type: none"> 1. has at least three members, a majority of whom are independent directors; and 2. is chaired by an independent director and disclose: 3. the charter of the committee; 4. the members of the committee; and 5. as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively. 	<p>The Nomination and Remuneration Committee is a standing committee of the Board. The Nomination and Remuneration Committee is chaired by an independent Non-Executive Director.</p> <p>The Nomination and Remuneration Committee currently has three members, all of whom are independent Directors.</p> <p>The Nomination and Remuneration Committee assists the Board and makes recommendations on the selection and appointment of Directors, the process of evaluating Directors' performance, the composition of the Board, and succession planning for the Board.</p> <p>The committee ensures that Directors bring a variety of perspectives, experiences, skills and diversity.</p> <p>The Nomination and Remuneration Committee charter sets out the responsibilities, composition, structure, membership requirements and procedures for appointing members to the Board and is available at www.harmony.com.au/investor.</p> <p>The members of the Nomination and Remuneration Committee are Paul Lahiff (Chair), David Flacks, and Tracey Jones.</p> <p>No separate meetings of the Nomination and Remuneration Committee were held during the reporting period to 30 June 2021, as member business was addressed during director-only sessions of the Board's meetings.</p> <p>The Nomination and Remuneration Committee intends to meet at least four times per year, if member business is not otherwise addressed at the Board's meetings.</p>
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Principle

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ASX Recommendation 2.2 – A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.

The Board has approved the following board skills matrix which sets out the skills of the Board. All Directors (including the CEO) have been assessed against the skills matrix. The board skills matrix will continue to develop as the Company's strategy develops. All areas of the skills matrix are currently well represented on the Board.



ASX Recommendation 2.3 – A listed entity should disclose:

- the names of the directors considered by the board to be independent directors;
- if a director has an interest, position, association or relationship of the type described in Box 2.3, but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and
- the length of service of each director.

The Board considers that a Director is independent if they are independent of management and free of any interest, position, association or relationship that might influence, or could reasonably be perceived to influence, in a material respect their capacity to bring an independent judgement to bear on issues to the Board and to act in the best interests of the Company and its Shareholders generally. The Board evaluates the materiality of any interests or relationships that could be perceived to compromise independence on a case by case basis, having regard to the circumstances of each Director.

The Board is currently comprised of two Executive Directors and three Non-Executive Directors. All of the Non-Executive Directors are independent Directors. The Chair of the Board is an independent Non-Executive Director.

Directors are expected to be meticulous in their disclosure of any material personal or family contract or relationship. Directors must also strictly adhere to constraints on their participation and voting in relation to matters in which they may have an interest.

The Board regularly assesses whether Directors are independent, and each Director is required to provide information relative to this assessment.

As at the end of the reporting period to 30 June 2021, none of the Non-Executive Directors had an interest, position, association or relationship of the type described in Box 2.3.

ASX Recommendation 2.4 – A majority of the board of a listed entity should be independent directors.

There are currently two Executive Directors and three independent Non-Executive Directors. The majority of the Board therefore comprises Non-Executive Directors who are independent.

ASX Recommendation 2.5 – The Chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.

The Chair of the Company is Paul Lahiff. He is independent and is not the same person as the CEO.

Principle

Comments

ASX Recommendation 2.6 – A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.

The Board has established an orientation program to familiarise incoming Directors with the Company's operations, senior management and business environment, and to inform them of their duties and responsibilities. There is also an annual review undertaken as to whether further professional development opportunities should be provided. Directors are able to raise any areas in which they wish to receive additional training at any time.

Principle 3: Instil a culture of acting lawfully, ethically and responsibly

ASX Recommendation 3.1 – A listed entity should articulate and disclose its values.

The Board has approved a statement of values and charged the senior executive team with the responsibility of inculcating those values across the Company.

The statement of values can be found in the Code of Conduct available at www.harmony.com.au/investor.

ASX Recommendation 3.2 – A listed entity should:

- a) have and disclose a code of conduct for its directors, senior executives and employees; and
- b) ensure that the board or a committee of the board is informed of any material breaches of that code.

The Company has established a Code of Conduct which applies to the Company and is periodically reviewed and endorsed by the Board. The code forms the basis for ethical behaviour by staff and is the framework that provides the foundation for maintaining and enhancing the Company's reputation for all its employees. The objective of the code is to ensure that Directors, other stakeholders and the broader community can be confident that the Company conducts its affairs honestly and in accordance with ethical values and practices.

The code sets the standards for dealing ethically with employees, investors, customers, regulatory bodies and the financial and wider community.

Employees are trained regularly on matters pertaining to ethical behaviour in the workplace.

The Board will be informed of any material breaches of the code.

A copy of the Code of Conduct is available to view at www.harmony.com.au/investor.

ASX Recommendation 3.3 – A listed entity should:

- a) have and disclose a whistleblower policy; and
- b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.

The Whistleblower Policy promotes and supports the reporting of matters of concern and suspected wrongdoing, such as dishonest or fraudulent conduct, breaches of legislation and other conduct that may cause financial loss to the Company or be otherwise detrimental to its reputation or interests.

The policy sets out the approach to disclosure, investigation and reporting and outlines the protection to be afforded to those who report such conduct against reprisals, discrimination, harassment or other disadvantage resulting from their reports.

The Company uses an external independent whistleblower reporting service that enables those who wish to report conduct (either anonymously or otherwise) to do so.

The Board will be informed of any material breaches of the policy.

A copy of the Whistleblower Policy can be found at www.harmony.com.au/investor.

Principle	Comments
<p>ASX Recommendation 3.4 – A listed entity should:</p> <ul style="list-style-type: none"> a) have and disclose an anti-bribery and corruption policy; and b) ensure that the board or a committee of the board is informed of any material breaches of that policy. 	<p>The Company's position is that bribery and corruption are unethical and unacceptable and are inconsistent with its values and its Code of Conduct.</p> <p>In support of this position, the Company has an extensive anti-bribery and corruption program including an Anti-bribery and Corruption Policy. A copy of the Anti-bribery and Corruption Policy can be found at www.harmony.com.au/investor. The Board is informed of any material breaches of the Policy.</p>

Principle 4: safeguard the integrity of corporate reports

<p>ASX Recommendation 4.1 – The board of a listed entity should:</p> <ul style="list-style-type: none"> a) have an audit committee which: <ul style="list-style-type: none"> 1) has at least three members, all of whom are Non-Executive Directors and a majority of whom are independent directors; and 2) is chaired by an independent director, who is not chair of the board, <p>and disclose:</p> <ul style="list-style-type: none"> 3) the charter of the committee; 4) the relevant qualifications and experience of the members of the committee; and 5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or <ul style="list-style-type: none"> b) if it does not have an audit committee, disclose the fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. 	<p>The Board has established an Audit and Risk Committee to oversee the quality and integrity of accounting, audit, financial and risk management practices for the Company. The Audit and Risk Committee is comprised of three independent Non-Executive Directors and is chaired by an independent Director who is not the Chair of the Board.</p> <p>The Board has developed a charter which sets out the Audit and Risk Committee's role, responsibilities, composition, structure and membership requirements. A copy of the Committee Charter is available at www.harmony.com.au/investor.</p> <p>An external auditor meets privately with the Audit and Risk Committee as frequently as is necessary, is invited to attend Audit and Risk Committee meetings, and has access to the chair of the Audit and Risk Committee.</p> <p>The Audit and Risk Committee members all have an appropriate level of financial and industry expertise. The Audit and Risk Committee will meet at least four times per year.</p> <p>The members of the Audit and Risk Committee are Tracey Jones (Chair), David Flacks, and Paul Lahiff.</p> <p>Tracey Jones (Bachelor of Commerce, Chartered Accountant) is a professional director and family office advisor. She currently has a portfolio of governance roles in the commercial, not for profit and charitable sectors. She has significant investment, commercial, and governance experience, having previously held executive roles in one of New Zealand's largest family offices. She is a chartered accountant, a member of Chartered Accountants Australia and New Zealand, and a member of the New Zealand Institute of Directors.</p> <p>David Flacks (Bachelor of Arts, Master of Arts, Barrister and Solicitor) was a senior corporate partner of Bell Gully for many years and was General Counsel and Company Secretary of Carter Holt Harvey for four years during the 1990s. David has had a number of governance and regulatory roles, and is currently chair of dual NZX and ASX listed AFT Pharmaceuticals and is chair of the Suncorp New Zealand group of companies, and a director of Todd Corporation. He has been chair of both NZX Markets Disciplinary Tribunal and NZX Regulatory Governance Committee, and a member of the New Zealand Takeovers Panel.</p> <p>Paul Lahiff (Bachelor of Agricultural Science) is a highly seasoned executive with 40 years' experience in financial services. Paul currently sits on the Board of ASX-listed AUB Holdings, as well as payments company Sezzle Inc. He is also a Director of Australian neo-bank, 86 400 Holdings, and NESS Super. Paul was previously the CEO and Managing Director of Mortgage Choice (2003 – 2009), during which time he led its successful listing on the</p>
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Australian Stock Exchange. He was also a former Managing Director at Permanent Trustee, and before that at Heritage Building Society.

During the reporting period to 30 June 2021, the following meetings of the Audit and Risk Committee were held:

- 24 August 2020 (attended by Tracey Jones, David Flacks, and David Stevens);
 - 18 February 2021 (attended by Tracey Jones, David Flacks, and David Stevens);
 - 26 May 2021 (attended by Tracey Jones, David Flacks, Paul Lahiff, and David Stevens); and
 - 30 June 2021 (attended by Tracey Jones, Paul Lahiff, and David Stevens)
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Principle

Comments

ASX Recommendation 4.2 – The board of a listed entity should, before it approves the entity’s financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained, and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

The Board will, before it approves the Company’s financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the Company have been properly maintained, and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

ASX Recommendation 4.3 – A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.

Harmony will not be issuing any periodic corporate reports that are not audited or reviewed by an external auditor.

Principle 5: Make timely and balanced disclosure

ASX Recommendation 5.1 – A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under ASX Listing Rule 3.1.

The Board strives to provide timely, open and accurate information to all stakeholders, including Shareholders, regulators and the wider investment community. This includes presenting a balanced approach to disclosure. The Board has adopted a Disclosure and Communication Policy which summarises the internal processes to ensure compliance with ASX Listing Rules and Australian law in respect of continuous disclosure. A disclosure committee has also been established by management to review issues surrounding continuous disclosure and to determine whether disclosure is required, and make corresponding recommendations to the Board.

The policy includes procedures for dealing with potentially price-sensitive information, including referral to the disclosure committee and the Board where necessary, for a determination as to the appropriate disclosure required.

A copy of the Disclosure and Communication Policy is available to view at www.harmony.com.au/investor.

ASX Recommendation 5.2 – A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.

The Board will be provided with copies of all material market announcements promptly after they have been made.

Principle	Comments
<p>ASX Recommendation 5.3 – A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.</p>	<p>The Company will ensure that any new and substantive presentation given in relation to the Company is uploaded to the ASX Market Announcement Platform ahead of the presentation.</p>
<p>Principle 6: respect the rights of shareholders</p>	
<p>ASX Recommendation 6.1 – A listed entity should provide information about itself and its governance to investors via its website.</p>	<p>The Board and management aim to ensure that Shareholders are informed of all information necessary to fully assess the Company's performance. The Company has a dedicated Shareholder website that can be found at www.harmony.com.au/investor.</p> <p>This website provides relevant information for Shareholders in a dedicated place and in an easy to navigate manner, including particulars of the Directors, copies of the Company's Constitution, Board and committee charters, corporate governance policies and other policies, sustainability activities and copies of annual reports and financial statements. All information, including announcements to ASX, is posted on the Shareholder website soon after release to the market by ASX.</p>
<p>ASX Recommendation 6.2 – A listed entity should have an investor relations program that facilitates effective two-way communication with investors.</p>	<p>The Company will provide clear and effective communications to stakeholders on matters affecting the Company, in accordance with the Disclosure and Communication Policy.</p>
<p>ASX Recommendation 6.3 – A listed entity should disclose how it facilitates and encourages participation at meetings of Shareholders.</p>	<p>The Company will hold an annual general meeting. Each annual general meeting will cover formal business, but also provide Shareholders with an opportunity to be updated on the activities of the Company, and to ask questions of the Board and management. The external auditor of the Company will also attend each annual general meeting to answer questions on the audited accounts of the Company.</p> <p>Notices of meeting and explanatory memoranda for Shareholder resolutions will be provided to Shareholders in accordance with the Constitution and the Corporations Act, and will be accessible on the Company's website, as well as being lodged with ASX.</p> <p>Shareholders who are not able to attend an annual general meeting are able to vote by proxy.</p>
<p>ASX Recommendation 6.4 – A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.</p>	<p>The Company will ensure that all substantive resolutions are decided on a poll to enfranchise all security holders, not just those who attend a meeting in person.</p>

Principle	Comments
<p>ASX Recommendation 6.5 – A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.</p>	<p>The Company is committed to providing Shareholders with timely communications regarding matters that impact or have the potential to influence the investment performance of the Company.</p> <p>The Company understands the regulatory requirements applicable to it in respect of continuous disclosure and various other legal obligations as a consequence of its listing on ASX.</p> <p>Shareholders are able to elect to receive communications from, and send communications to, the Company and its security registry electronically.</p>
<p>Principle 7: recognise and manage risk</p>	
<p>ASX Recommendation 7.1 – The board of a listed entity should:</p> <p>a) have a risk committee or committees to oversee risk, each of which:</p> <p>i) has at least three members, a majority of whom are independent directors; and</p> <p>ii) is chaired by an independent director, and disclose:</p> <p>iii) the charter of the committee;</p> <p>iv) the members of the committee; and</p> <p>v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>b) if it does not have a risk committee or committees to satisfy a) above, disclose that fact and the processes it employs for overseeing the entity’s risk management framework.</p>	<p>The Board has established an Audit and Risk Committee, the composition of which is determined in accordance with the charter (published on www.harmony.com.au/investor), which includes the following:</p> <ul style="list-style-type: none"> • the committee will have at least three members; • all members of the committee will be Non-Executive Directors, a majority of whom are independent; and • the committee chair cannot also be the Chair of the Board. <p>The Audit and Risk committee is currently comprised of three independent Non-Executive Directors and is chaired by an independent Director who is not the Chair of the Board.</p> <p>Membership of the Audit and Risk Committee, and the number of meetings held and the members’ attendances in the last reporting period, are set out under ASX Recommendation 4.1.</p> <p>The external auditors are invited to attend committee meetings to discuss relevant matters including audit related agenda items.</p> <p>The minutes of each meeting of the Audit and Risk Committee are reviewed at the subsequent meeting of the Board and the committee chair reports to the Board on any matters under consideration.</p>
<p>ASX Recommendation 7.2 – The board or a committee of the board should:</p> <p>a) review the entity’s risk management framework at least annually to satisfy itself that it continues to be sound; and</p> <p>b) disclose, in relation to each reporting period, whether such a review has taken place.</p>	<p>The roles and responsibilities delegated to the Audit and Risk Committee are set out in its charter. To fulfil its responsibilities and duties, the committee will review and recommend to the Board the Company’s risk appetite statement and monitor the performance of the business by reference to that statement. The committee also reviews and approves the Company’s risk management system (including policy and framework) for identifying, assessing and managing risk (both financial and non-financial).</p> <p>A review of the Company’s risk management framework was undertaken by the Audit and Risk Committee during the reporting period to 30 June 2021.</p>

Principle	Comments
<p>ASX Recommendation 7.3 – A listed entity should:</p> <p>a) disclose if it has an internal audit function, how the function is structured and what role it performs; or</p> <p>b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.</p>	<p>The Company does not have an internal audit function. The Audit and Risk Committee is responsible for reviewing and monitoring the process of risk management. Management is responsible for the implementation of risk management and internal control processes on a continual basis and are subject to the oversight of the Audit and Risk Committee. The Audit and Risk Committee will regularly consider whether there is a need for an internal audit function.</p>
<p>ASX Recommendation 7.4 – A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.</p>	<p>The Company is committed to playing a leading role in achieving a sustainable future. The Audit and Risk Committee oversees and reports on sustainability issues, relevant to the Company although the Company has no material exposure to environmental or social risks.</p>
<p>Principle 8: remunerate fairly and responsibly</p>	
<p>ASX Recommendation 8.1 – The board of a listed entity should:</p> <p>a) have a remuneration committee which:</p> <p>i) has at least three members, a majority of whom are independent directors; and</p> <p>ii) is chaired by an independent director and disclose:</p> <p>iii) the charter of the committee;</p> <p>iv) the members of the committee; and</p> <p>v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>b) if it does not have a remuneration committee, disclose the fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</p>	<p>The Board has established a Nomination and Remuneration Committee to consider and make recommendations to the Board on, among other things, remuneration policies applicable to Board members and senior management.</p> <p>The composition of the Nomination and Remuneration Committee is determined in accordance with the committee charter (published www.harmony.com.au/investor), which includes the following:</p> <ul style="list-style-type: none"> • the committee will have at least three members; • all members of the committee will be Non-Executive Directors and a majority of them will be independent Directors; and • the committee chair will be an independent Director. <p>The Nomination and Remuneration Committee is currently comprised of three independent Non-Executive Directors and is chaired by an independent Director who is not the Chair of the Board.</p> <p>Membership of the Nomination and Remuneration Committee, and the number of meetings held and the members' attendances in the last reporting period, are set out under ASX Recommendation 2.1.</p> <p>The roles and responsibilities delegated to the Nomination and Remuneration Committee are set out in the committee charter. The committee regularly updates the Board on the committee's activities and recommendations. The committee will meet at least four times each year.</p>

Principle	Comments
<p>ASX Recommendation 8.2 – A listed entity should separately disclose its policies and practices regarding the remuneration of Non-Executive Directors and the remuneration of Executive Directors and other senior executives.</p>	<p>The Company clearly distinguishes the structure of Non-Executive Directors' remuneration from that of Executive Directors and other senior executives.</p> <p>The Nomination and Remuneration Committee reviews remuneration of senior executives and Non-Executive Directors.</p> <p>The committee will engage an independent remuneration consultant as required in relation to executive remuneration and market rates to assist it in making recommendations to the Board for remuneration practices and the structure of Non-Executive Directors' remuneration and the remuneration of senior executives.</p> <p>The remuneration of senior executives (who are key management personnel), including the Chief Executive Officer, have the following remuneration components:</p> <ul style="list-style-type: none"> • base salary; • statutory entitlements (including superannuation and long service leave, as applicable); and • a long-term incentive (subject to performance thresholds). <p>Remuneration for Non-Executive Directors is fixed. Board and committee fee rates are reviewed by the Nomination and Remuneration Committee and approved by the Board. The total annual remuneration paid to Non-Executive Directors must not exceed the fee pool set by the Company's Shareholders.</p>
<p>ASX Recommendation 8.3 – A listed entity which has an equity-based remuneration scheme should:</p> <ol style="list-style-type: none"> a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and b) disclose that policy or a summary of it. 	<p>The Trading Policy prohibits key management personnel from:</p> <ul style="list-style-type: none"> • entering into margin lending arrangements in relation to the Company's securities; • entering into transactions or arrangements with anyone which could have the effect of limiting the exposure of the person to risk relating to an element of the person's remuneration that: <ul style="list-style-type: none"> - has not vested in the person; or - has vested in the person but remains subject to a holding lock; or • dealing at any time in financial products over or in respect of the Company's securities, except as permitted by law or by the policy. The Trading Policy is subject to regular review by the Board and has been lodged with ASX. <p>The Trading Policy is available to view at www.harmony.com.au/investor.</p>

Principle	Comments
Principle 9: Additional recommendations that apply only in certain cases	
ASX Recommendation 9.1 – A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	Not applicable.
ASX Recommendation 9.2 – A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	As a New Zealand registered company, the Company will ensure that meetings of security holders are held at a reasonable place and time.
ASX Recommendation 9.3 – A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	As a New Zealand registered company, the Company will ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.